

## CYPRIUM METALS LIMITED (COMPANY) BOARD SKILLS MATRIX

The Board of Cyprium Metals Ltd (**Company**) (ASX:CYM) is comprised of directors with a broad range of technical, commercial, financial and other skills, experience and knowledge relevant to a mining company.

The composition of the Board will be reviewed on an annual basis with reference to the Company's skills matrix which is used as a tool to assess the appropriate balance of skills, experience, independence and diversity necessary for the Board to discharge its duties and responsibilities effectively. A summary of the collective skills, experience, independence and diversity of the Board is set out below and is current as at 30 June 2024.

The Company seeks to achieve a collectively "high" level of skill, professional experience or expertise across all of the categories identified in its matrix. Where there are gaps in the skills of the Board, these are filled through the employment of suitably experienced senior executives and/or the engagement of professional experts and consultants.

Skills, Experience and Expertise	Average Score (out of 5)
Governance	4.5
Executive leadership	4.5
Culture and values	4.5
Strategy	5
HR and remuneration	3.5
Audit and corporate finance	3.25
Capital markets, M&A	4.5
Legal, regulatory environment	2
Risk management	3.5
Marketing/offtake	4
Stakeholder relations	4.5
Environmental and tailings	3.5
Information technology and cyber	2.75
Exploration	2
Development, feasibility and permit	3.5
Procurement and construction	2.75
Startup and commissioning	3.25
Operations	3.25
Closure, rehabilitation	2.5

## **Skills Ratings:**

- 3 High level of skill, professional experience or expertise
- 2 Competent level of skill, professional experience or expertise
- 1 Developing level of skill, professional experience or expertise
- **0** No skill, professional experience or expertise

## Approved by the Board: 30 September 2024